



**20 YEARS RESTORING  
HEALTH & HOPE**

**MEDICAL**



**DENTAL**



**COUNSELING**





Restoring health & hope to Alaskans in need

***Celebrating 20 years of service &  
\$60 million in donated care!***

***Increasing access to health care for low income,  
uninsured Alaskans by coordinating a network of over  
800 committed and compassionate volunteer providers.***



## APA FOUNDERS

Brian Green, PhD  
Tom Hunt, MD  
KC Kaltenborn, MD  
Jerome List, MD  
Sarah Mills, LPC  
Brenda Moore  
Tom Nighswander, MD  
Byron Perkins, DO  
Cathie Schumacher, MD  
John Schwartz, MD  
Barbara Symmes

## BOARD MEMBERS

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Sherry Johnson, DO  
Aaron Kusano, MD  
William Marshall  
Jennifer Opsut, MHA  
Serene Perkins, MD  
Gene R. Quinn, MD, MS  
Kristen Solana Walkinshaw, MD  
Kelton Thomas, MD  
Cinderella Tollefsen, MBA

## Our Dedicated Team

## STAFF

Melinda Freemon | Executive Director  
Kate Love | Operations Manager  
Julie Davies | Mental Health Program Manager  
Casey Erwin | Medical Program Manager  
Ashley Garver | Dental Health Coordinator  
Mayerlyn Rojas-Quintero | Eligibility Specialist  
Erika Arcentales Espinosa | Resource Liaison  
Geri Cannon | Volunteer

## EXECUTIVE BOARD MEMBERS

Phillip Mendoza, MD | President / Medical Director  
Susan Hayner, MD | Vice President  
Melissa Reiser | Treasurer  
Elizabeth Hodes | Secretary  
Sarah Dewane, PhD | Mental Health Director  
Charles Spalding, DMD | Dental Director  
Shannon Spalding, DMD | Dental Director  
Jerome List, MD | Director Emeritus  
David Nielson, DDS | Dental Director Emeritus

*Anchorage Project Access is an associate organization of Christian Health Associates*







## **A HEARTFELT THANK YOU TO** THE ALASKA CLUB

for sponsoring our annual fundraising event, *Revolutions*, for 15 years!

### **DR. PHILLIP MENDOZA**

A Message From Our Board President

Dear Alaska Community,

On behalf of the Anchorage Project Access (APA) Board of Directors, I wanted to extend our deepest gratitude to our donating providers, financial supporters and community. We are thrilled to celebrate a momentous milestone: 20 years of dedicated service to our neighbors in need.

For two decades, Anchorage Project Access has successfully connected low-income, uninsured individuals with compassionate donating providers. This remarkable achievement would not have been possible without your unwavering support. We are profoundly grateful to announce that, together, we have surpassed \$60 million in donated healthcare services. This is a testament to the extraordinary generosity and commitment of our volunteer providers, partner organizations, and individual donors.

Our mission remains steadfast: To increase access to health care for low-income, uninsured individuals by coordinating a network of committed and compassionate volunteer providers. We are driven by a vision, in partnership with the community, to provide access to healthcare for those most in need.

As we celebrate 20 years of service, we reaffirm our dedication to bridging the healthcare gap and ensuring that everyone, regardless of their financial circumstances, has access to the specialty care they need. We are deeply thankful for the partnership we have built with you, and we look forward to continuing this vital work for many years to come.

Thank you, Alaska, for your unwavering support and for helping us make a tangible difference in the lives of our fellow Alaskans.

Sincerely,

Phillip Mendoza M.D.  
Board President



## **DR. DAVID NIELSON**

A Champion for Dental Health

## Special Acknowledgements

As the founding Dental Director and Chair of the Anchorage Project Access Dental Program, Dr. David Nielson dedicated years to expanding access to critical dental care for Alaskans in need. Through his leadership and tireless efforts in recruiting donating dental providers, he has helped transform countless lives and improve oral health across our community. Now, as he retires, we celebrate his profound impact and lasting legacy of compassion, service, and commitment to those most in need.

## **GERI CANNON**

Our Top-Notch Volunteer

*"One person can make a difference,  
and everyone should try."*

~ John F. Kennedy

And that person is Geri Cannon, APA's longest serving volunteer. For 17 years, Geri has spoken with patients to seek their feedback on the post-treatment health and wellness surveys. Contacting patients to obtain their responses to the survey takes time, patience, and a wonderful way with people. Every Tuesday you can count on Geri being at her work station with a long list of tasks, all of which she accomplishes with grace, friendliness, and excellent organizational skills. APA has a very high rate of return on our customer satisfaction surveys and that is due to Geri's skills and consistency.

We are grateful for Geri as she is a vital part of the APA family!

## **DR. BRIAN GREEN**

Celebrating our Founder

This year, APA and our Christian Health Associates (CHA) family express our gratitude to CHA founder, Dr. Brian Green, for his visionary leadership over the past 30 years. As we honor Brian's retirement, we reflect on his tremendous contributions to the health of Alaskans through his work at CHA and the six nonprofit health programs he created. Without Brian, and the remarkable people with whom he worked, Anchorage Project Access would have remained a good idea, rather than a life-sustaining program offering donated specialty health care for the past 20 years. We wish Brian a fulfilling and renewing retirement, where his decades of extraordinary commitment and achievements are matched by the joy and peace that comes from a job well done.

Thank you, Brian.  
Always in our hearts.



## MELINDA FREEMON

A Message From Our Executive Director

### *Beneficence – acts or personal qualities of mercy, kindness, generosity, and charity*

25 years ago, driven by a spirit of beneficence, a group of Alaskans recognized an unmet need in our community and committed their time and expertise to addressing it. The Anchorage Access to Health Care Coalition, made up of innovative and compassionate physicians, business experts, philanthropists, and faith leaders, came together to create a pathway to restore health for individuals and families without access to specialty care or health insurance. Understanding that these barriers negatively impact work and family life, our founders selected a donated care model called Project Access. Christian Health Associates was designated to operate the non-profit program. Today, as we celebrate 20 years of serving our most vulnerable neighbors and friends, we honor our founders for their vision and commitment to improving the lives of Alaskans by creating Anchorage Project Access, the only health care safety net of its kind in Alaska.

From our humble beginnings, starting with 250 donating medical specialists, we have grown to a network of over 800 medical, dental, and mental health providers in 2025, comprised of more than 60 healthcare specialties. Their generosity has provided care to more than 9,500 enrolled and reenrolled patients. Recognizing the need for whole-person care, we expanded our services to include dental care in 2016 and mental health counseling in 2023. We are inspired every day by the selflessness and dedication of our donating providers and supporters.

As stated by Dr. KC Kaltenborn, founding member and donating endocrinologist, “Anchorage Project Access allows physicians a simple way to go back to the kind of medicine that we were trained to deliver when we were medical students and residents. I would like to express my thanks for providers in Project Access. Like many people, I came to Alaska for the sense of adventure, but I stay because of the people. Having physicians, people in my specialty, people in my medical community who are donating, makes me appreciate more, the wonderful community of Alaska.”

I want to express my deepest gratitude to our founding members, our donating specialists, our health care partners, our financial supporters, Christian Health Associates, our patients, and our talented and compassionate team at APA. Your beneficence is saving lives.

With heartfelt thanks,



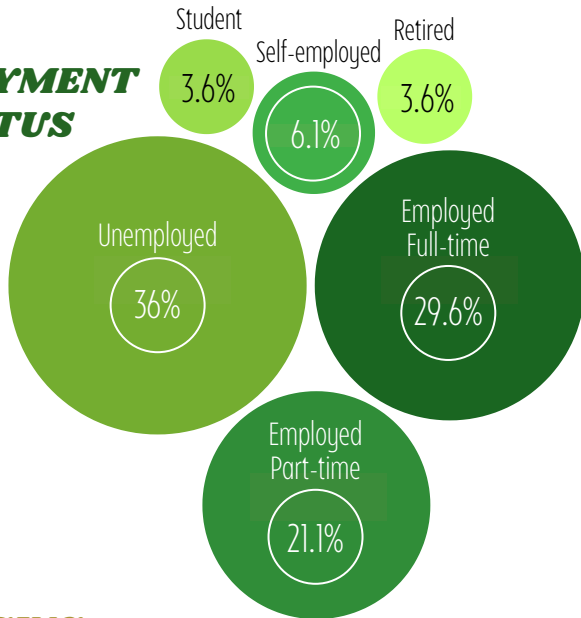
Melinda Freemon  
Executive Director



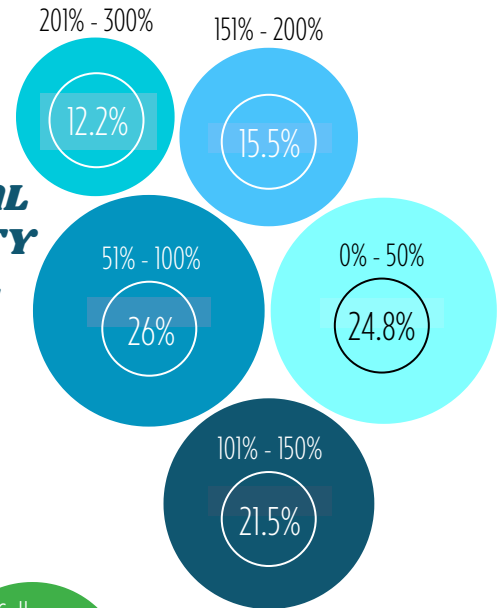
# Who We Serve

## Patient Demographics

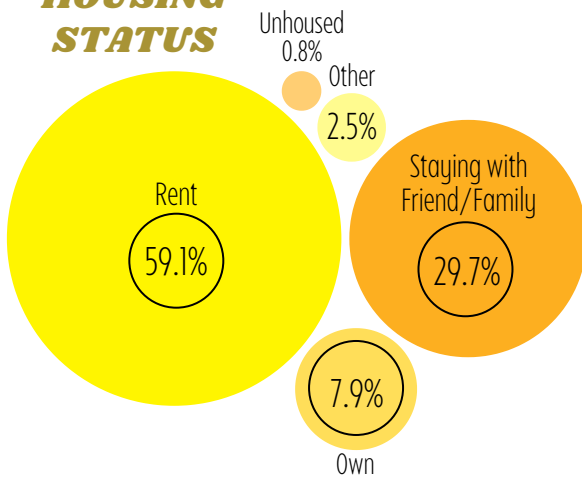
### EMPLOYMENT STATUS



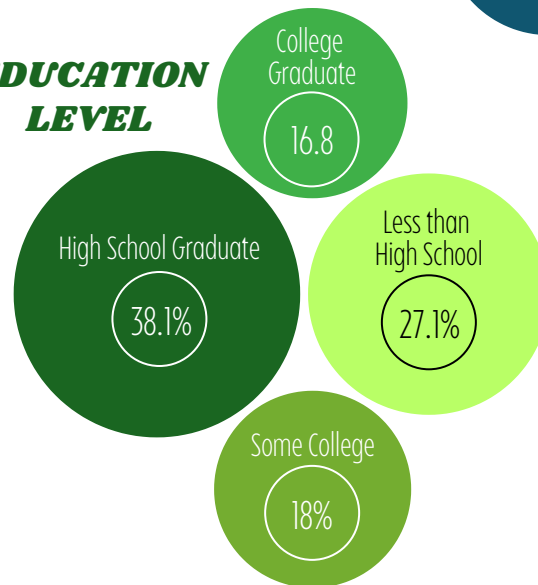
### FEDERAL POVERTY LEVEL



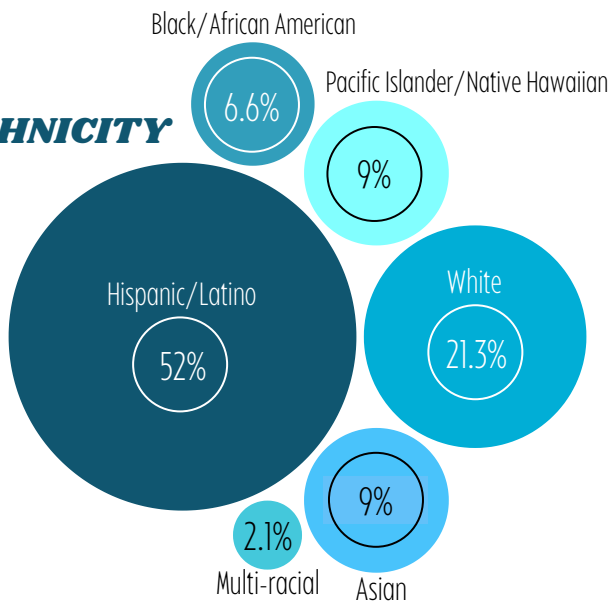
### HOUSING STATUS



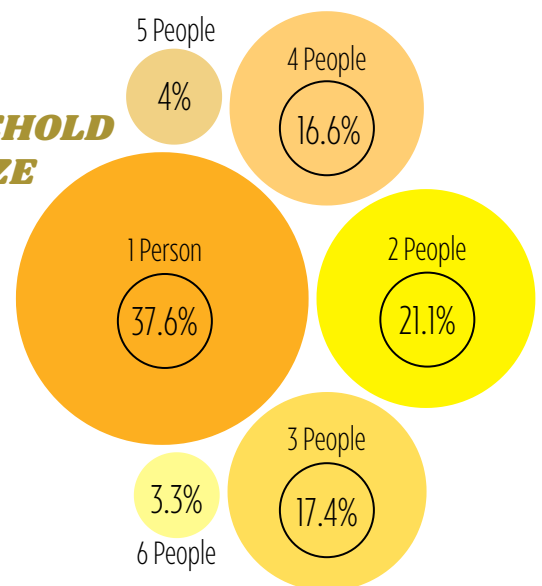
### EDUCATION LEVEL



### ETHNICITY



### HOUSEHOLD SIZE





## Our Patient Impact



**9,486**

Patient enrollments/  
re-enrollments since 2005



**23,026**

Community resource & referral  
contacts provided since 2018



**11,890**

Assistance sessions providing  
information & access to health  
insurance since 2005



**3,105**

Health insurance applications  
submitted since 2015



**2,736**

ACA, Medicaid, & Medicare health  
insurance enrollments since 2015

### **JOSHUA KIELE**

#### A Journey Back to Health

In 2000, Joshua Kiele's life was changed forever when he was struck by a train, leaving him with two broken arms and chronic pain that made even walking difficult. At just 30 years old, he needed a hip replacement, but without health insurance and unable to work consistently due to the pain, the cost of surgery was out of reach. "I got behind on a lot of bills. Just the basics were hard to come by," Joshua shared. In 2005, he moved to Alaska to be near his brother, hoping for support for himself and his children.

After being diagnosed with Congenital Hip Dysplasia by Dr. Stephen Tower at Anchorage Fracture and Orthopedic Clinic, Joshua was referred to Anchorage Project Access (APA), a new program at the time dedicated to helping people like him access life-changing care.

Joshua became one of APA's first patients, and in February 2006, Dr. Tower successfully performed a total right hip replacement, at no cost to Joshua. Reflecting on his experience, Joshua said, "Thanks to APA, Dr. Tower, Providence Hospital, and all those who helped me, I'm living a healthier, more confident, and happy life."





## **YVETTE CONIDES**

### A Smile Restored

"I have always worked hard but health insurance was never affordable through the jobs I had. After I was divorced, I found myself in some difficult situations with substance abuse and co-dependent relationships. One of those abusive relationships landed me in the hospital; another caused me to lose my teeth. I did not have any health insurance and I continued to struggle with addiction and abusive relationships. My health situation was poor. It was very embarrassing to not have any teeth and I had horrible self-esteem.

The Anchorage Neighborhood Health Center (ANHC) helped me with my knee and ankle problems and connected me to Anchorage Project Access (APA).

Thanks to APA I have my smile back and am more confident than ever! APA also helped me with donated orthopedic care for my knee problems and helped me obtain health insurance.

I am clean and sober now. My family relationships are mended and renewed. I have self-worth now that I didn't have before. I have my own place and a good job.

APA gives people hope where they may not have had any. The people who provide these services are such a blessing to people who have no insurance and need medical attention. Sometimes it takes a lot of humility to admit that one needs help. It has been a humbling, life-changing experience for me and I am truly grateful to the contributors and the staff at APA. Thank you from the bottom of my heart!"

## **DAVID DECAPRIO**

### From Crisis to Care

In September 2012, David was rushed to the hospital with severe abdominal pain. A CT scan revealed a life-threatening abdominal aneurysm. Without health insurance, David used more than half of his life savings to cover the emergency department charges. "I've always been a pay-as-you-go person, but this was more than I could handle," he recalled.

The prognosis was grim: without surgery, the aneurysm could rupture and be fatal. The emergency department staff handed him a card for Anchorage Project Access (APA). Skeptical but desperate, David called. "To my shock, they said they could help me. It was a sit-down-before-you-fall-down moment."

APA connected David with Dr. Marbarger at Alaska Heart & Vascular Institute. He was quickly scheduled for surgery and even donated his own blood. The surgery was a success, and the care David received left a lasting impact. "The level of care I received was incredible. The staff was professional and compassionate—it was unlike anything I had ever experienced," David said. "They saved my life. I now have the chance to give back. Project Access proves that every life matters."



Restoring health & hope to Alaskans in need

The Anchorage Access to Health Care Coalition was formed with the mission of improving access to health care for medically underserved community members in Anchorage.

1998

The "Volunteer Health Care Provider Immunity Act" was passed by the Alaska legislature.

The Coalition selected Christian Health Associates to operate the project's volunteer network.

2004

APA added a pharmacy component to client services in partnership with Carrs/Safeway and Anchorage Neighborhood Health Center (ANHC).

2006

2007

APA joined Project Homeless Connect; an annual event to provide resources to individuals with unstable housing.

2003

The Coalition selected Project Access in Buncombe County, North Carolina as the model for its local efforts.

2005

The APA Board of Directors was formed.

APA established its volunteer network of 250 providers.

APA saw its first patient.

APA reached over \$2 million in donated care!

The Affordable Care Act (ACA) and Medicaid expansion went into full effect.

2014

The APA Dental Program saw its first patient, making APA one of the first Project Access programs in the nation to offer donated dental services.

APA celebrated the 10th anniversary of The Mt. Huntington Award.

2018

2019

APA began offering certified assistance to individuals applying for Medicare.

2015

APA began offering certified application assistance to individuals applying for health insurance through the ACA Marketplace.

2016

2017

APA's network grew to over 600 volunteer providers!

APA celebrated 10 years of service!



APA served its first  
1,000 patients.

The Mt. Huntington Award  
was introduced to recognize  
APA providers for their  
generosity and commitment.

## A look back at 20 years of service

2008

APA held its first annual  
fundraising event, *Revolutions:  
Spinning for Health Care*, and  
raised over \$58,000.

2010

APA's network grew to over  
500 volunteer providers!

2009

APA reached \$10 million in  
donated care!

2011

APA joined the Dental Care  
Access Project Collaborative in  
partnership with ANHC and  
the Anchorage Dental Society.

2012

2013

APA reached \$35 million  
in donated care!

APA celebrated 15  
years of service!

APA reached \$50 million  
in donated care!

2020

APA reached over  
20,000 patient  
appointments scheduled.

2022

The Immunity Statute was  
amended to include protections for  
licensed professional counselors  
and care provided via telehealth.

2021

APA received Alaska Public  
Health Association's Alaska  
Health Equity Award.

2024

2023

The APA Mental Health  
Counseling Program saw  
its first patient.

2025

APA reached \$60 million  
in donated care!

## DR. SHERRY JOHNSON

### APA Provider Spotlight

Like many local Alaskan physicians, I left my hometown of Anchorage to pursue higher education, completing medical school at Pacific Northwest University of Health Sciences - College of Osteopathic Medicine from 2009 to 2013. I then embarked on a five-year General Surgery Residency at Henry Ford Wyandotte Hospital in Michigan, becoming a Board-Certified General Surgeon. Following residency, I completed a Society of Surgical Oncology-accredited Breast Surgical Oncology Fellowship at the University of Arkansas for Medical Sciences - Winthrop P. Rockefeller Cancer Institute from 2018 to 2019. I now practice as a Breast Surgical Oncologist in Anchorage at Alaska Breast Care and Surgery.

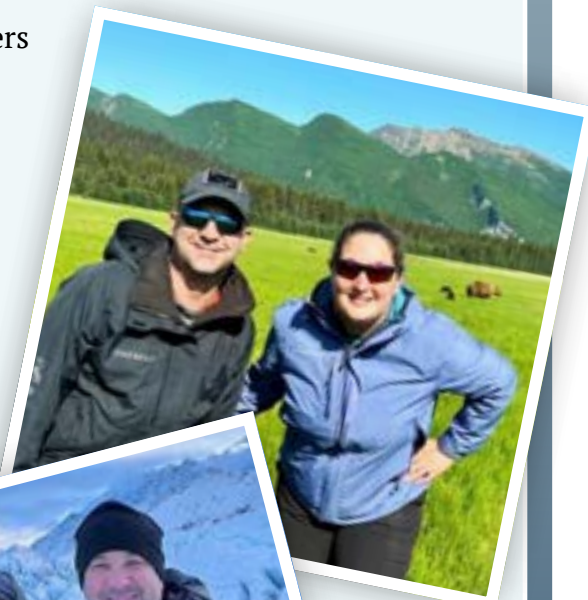
Providing care to the community that raised me is my way of honoring the support and opportunities I received while growing up. I firmly believe everyone deserves access to quality healthcare, regardless of financial circumstances. Seeing the positive impact on patients' lives inspires me to continue offering donated specialty surgical care, ensuring that those in need receive the critical medical services they deserve.

Additionally, as a board member for Anchorage Project Access (APA), I work collaboratively with fellow board members, healthcare physicians and providers, and community organizations so that patients in need can receive timely, quality care. Through these partnerships, we strive to address healthcare gaps and improve access to vital medical services for underserved individuals in our community.

Thank you to APA for making it seamless for physicians and providers by coordinating life-saving care. Their dedication ensures that patients receive the critical support they need, allowing healthcare professionals to focus on delivering the best possible outcomes.

When not at work, I love exploring the outdoors and embracing all that Alaska has to offer alongside my fiancé, Greg, as well as spending quality time with family and friends.

Sherry Johnson, DO, FACS  
Breast Surgical Oncologist  
Alaska State Chair for the Commission on Cancer







## Dental Program Highlights

*Since 2016*

**91**

Dentists donate dental treatment through APA

**250**

Patients have received donated dental treatment through APA

**1,160**

Appointments have been scheduled for dental treatment

**9,127**

Patient volunteer hours to "pay it forward" in our community

**\$988,471**

Worth of care donated through APA's dental program

## Mental Health Counseling Program Highlights Since 2023

**45**

Providers donate mental health treatment through APA

**63**

Referrals have been processed for mental health services

**127**

Appointments have been scheduled for mental health services

**\$48,015**

Worth of care donated through APA's mental health counseling program



## APPOINTMENTS BY SPECIALTY Since 2005

|                           |       |                        |       |                                  |               |
|---------------------------|-------|------------------------|-------|----------------------------------|---------------|
| Allergy/Immunology        | 90    | Labs                   | 137   | Physical Medicine/Rehab          | 75            |
| Ambulatory Surgery        | 296   | Medical Oncology       | 7     | Physical Therapy                 | 1,752         |
| Anesthesiology            | 1,547 | Mental Health Services | 123   | Podiatry                         | 132           |
| Audiology                 | 75    | Nephrology             | 207   | Pulmonary Disease                | 104           |
| Cardiology                | 1,135 | Neurology              | 331   | Radiation Oncology               | 493           |
| Dental                    | 1,160 | Neuropsychology        | 6     | Radiology                        | 3,746         |
| Dermatology               | 429   | Neurosurgery           | 11    | Rheumatology                     | 54            |
| Durable Medical Equipment | 110   | Obstetrics/Gynecology  | 1,001 | Sleep Disorders                  | 296           |
| Endocrinology             | 207   | Occupational Therapy   | 75    | Surgery - Breast                 | 157           |
| Family Medicine           | 184   | Oncology Rehab         | 65    | Surgery - Cardiothoracic         | 36            |
| Gastroenterology          | 1,306 | Ophthalmology          | 459   | Surgery - Colorectal             | 5             |
| Genetics                  | 2     | Optometry              | 5     | Surgery - General                | 486           |
| Hematology/Oncology       | 1,202 | Otolaryngology (ENT)   | 571   | Surgery - Orthopedic             | 1,318         |
| Hospital Services         | 1,603 | Pain Management        | 17    | Surgery - Plastic/Reconstructive | 41            |
| Hyperbaric Services       | 1     | Pathology              | 1,104 | Surgery - Thoracic               | 9             |
| Infectious Disease        | 35    | Pediatric Cardiology   | 19    | Urology                          | 559           |
| Internal Medicine         | 10    | Pediatrics             | 43    | Other                            | 573           |
| Interventional Radiology  | 40    | Phlebology             | 99    | <b>Total:</b>                    | <b>23,548</b> |

Access Alaska  
 Accurate Hearing Systems  
 Advanced Family Dental Care  
 Advanced Sonograms of Alaska, Inc.  
 Affordable Dental Care  
 Alaska Breast Care and Surgery, LLC  
 Alaska Cardiothoracic Surgery  
 Alaska Center for Dentistry  
 Alaska Center for Dermatology  
 Alaska Center for Pediatrics  
 Alaska Children's Heart Center, LLC  
 Alaska Comprehensive Dental Center  
 Alaska Couples Therapy LLC  
 Alaska Dental Society  
 Alaska Dentistry for Kids, LLC  
 Alaska Digestive and Liver Disease  
 Alaska Digestive Center  
 Alaska Emergency Medicine Associates  
 Alaska Endodontics Specialists, LLC

Alaska Eye Surgery & Laser Center  
 Alaska Family Sonograms, Inc.  
 Alaska Foot & Ankle Specialists  
 Alaska Fracture & Orthopedic Clinic  
 Alaska Hand Rehabilitation, Inc.  
 Alaska Healing Arts Chiropractic  
 Alaska Heart & Vascular Institute  
 Alaska Imaging  
 Alaska Internal Medicine & Pediatrics  
 Alaska Lasik & Cataract Center  
 Alaska Neurology Center, LLC  
 Alaska Oncology and Hematology, LLC  
 Alaska Orthopedic Specialists  
 Alaska Pediatric Surgery and Oncology, LLC  
 Alaska Physical Therapy Specialists  
 Alaska Premier Dental Group  
 Alaska Primary Care Association  
 Alaska Radiology Associates  
 Alaska Regional Hospital

Alaska Retinal Consultants  
 Alaska Sleep Clinic  
 Alaska Smiles  
 Alaska Surgical Oncology  
 Alaska Trauma and Acute Care Surgery, LLC  
 Alaska Urology  
 Alaska Women's Cancer Care  
 Alaska Women's Health  
 All Alaska Oral & Craniofacial Surgery  
 Allen Dental Group  
 Allergy Asthma & Immunology Center of Alaska  
 Alpine Anesthesia, LLC  
 Alpine Surgery Center  
 Alyeska Center for Facial Plastic Surgery & ENT  
 Anchorage Dental Arts, LLC  
 Anchorage Foot & Ankle Clinic  
 Anchorage Midtown Dental Center  
 Anchorage Neighborhood Health Center  
 Anchorage Oncology Center



## Our Partners in Health

Anchorage Oral and Implant Surgery  
 Anchorage Pediatric Dentistry  
 Anchorage Pediatric Group  
 Anchorage Radiation Therapy Center  
 Anchorage School Based Health Centers  
 Anchorage Women's Clinic  
 Aurora Children's Dentistry  
 Aurora Integrated Oncology Foundation  
 Aurora Kidney, LLC  
 Borealis LIFE  
 Bright Smiles Dental  
 bty DENTAL  
 CellNetix  
 Center for Vein Restoration  
 Chinook Family Dentistry  
 Chugach Anesthesia, LLC  
 Chugach Counseling & Consulting, LLC  
 Chugach Dental  
 Confluence, LLC  
 Cook Inlet Eyewear  
 Cornerstone Health  
 Creekside Surgery Center  
 Crosby Smiles  
 Delaney Park Dental  
 Denali Anesthesia  
 Denali Cardiac & Thoracic Surgical Group  
 Denali Healthcare Specialists  
 Denali Pediatric Dentistry  
 Dental Innovations  
 East Side Physical Therapy, LLC  
 Evergreen Dental  
 Excellence in Dentistry  
 Family First Dentistry  
 Far North General Surgery & Oncology  
 Far North Health Services

Flanagan Therapy  
 Full Spectrum Pediatrics  
 Health Centered Dentistry  
 healthEconnect Alaska  
 Holman Psychological Services, LLC  
 Holt Family Dentistry  
 Imaging Associates  
 Inspire Physical Therapy  
 Integrative Physical Therapy & Spine Treatment  
 Internal Medicine Associates  
 Just Kids Pediatric Dental Center  
 Katmai Oncology Group  
 Kidney & Hypertension Clinic of Alaska  
 Kinship Counseling & Consulting  
 LabCorp  
 LaTouche Pediatrics, LLC  
 Lubitsh Counseling  
 Mabry Dentistry, LLC  
 Makar Eyecare  
 Mat-Su Health Services, Inc.  
 Midnight Sun Smiles, LLC  
 Midwifery & Women's Health Care at Geneva Woods  
 Miller Dermatology Surgical & Laser Center  
 Mint Dental, LLC  
 Moda Health  
 Murphy Family Dental  
 Neurological Consultants of Alaska, LLC  
 Northern Lights Dental Anesthesia, LLC  
 NorthStarr Cardiothoracic Surgery  
 Northwest Medical LLC  
 NuePath 2  
 OrthoAlaska  
 Orthopaedic Research Clinic of Alaska  
 Orthopedic Physicians Alaska  
 Ostby Family Dental

Peak Health Dentistry  
 Peak Neurology & Sleep Medicine, LLC  
 Pearl Creek Counseling and Consulting  
 Pediatric Dental Associates  
 Pierlot Counseling  
 Pioneer Peak Orthopedics, LLC  
 Plastic Surgeons of Alaska  
 PM Pediatric Care  
 Premier Vein of Alaska  
 Prodigy Medical  
 Providence Alaska Medical Center  
 Providence Family Medicine Center  
 Quest Diagnostics  
 Rebound Sports & Orthopedic Physical Therapy  
 Seattle Children's Pediatric Cardiology  
 Select Physical Therapy South  
 Sleep Centers of Alaska  
 Solstice Dentistry  
 Spalding Dental, LLC  
 Spring Behavioral Health Solutions  
 The Physical Therapy Place  
 Thriving Within, LLC  
 Tower Joint Replacement Clinic  
 UAA Student Health Center  
 United Physical Therapy  
 Valley Radiation Therapy Center  
 Walther Dental  
 Wasilla Dental Center  
 Wise Physical Therapy  
 Women's Care of Alaska  
 Woods Neuropsychological Services, LLC



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 Christopher Jetter, DPM  
 Christopher Reed, MD  
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 CJ Smith, PA-C  
 Claire Trujillo, DPT  
 Clark Bassham, DDS  
 Claudia Behr, LCSW  
 Clint Henrie, DMD  
 Cody Holt, DDS  
 Connor Dixon, MD  
 Corina Hopkins-Vacca, MD  
 Cory Noel, MD  
 Craig Hinkle, MD  
 Craig Smith, DO  
 Cristina Ackerman, LCSW  
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# Financial Report

## October 2023 - September 2024

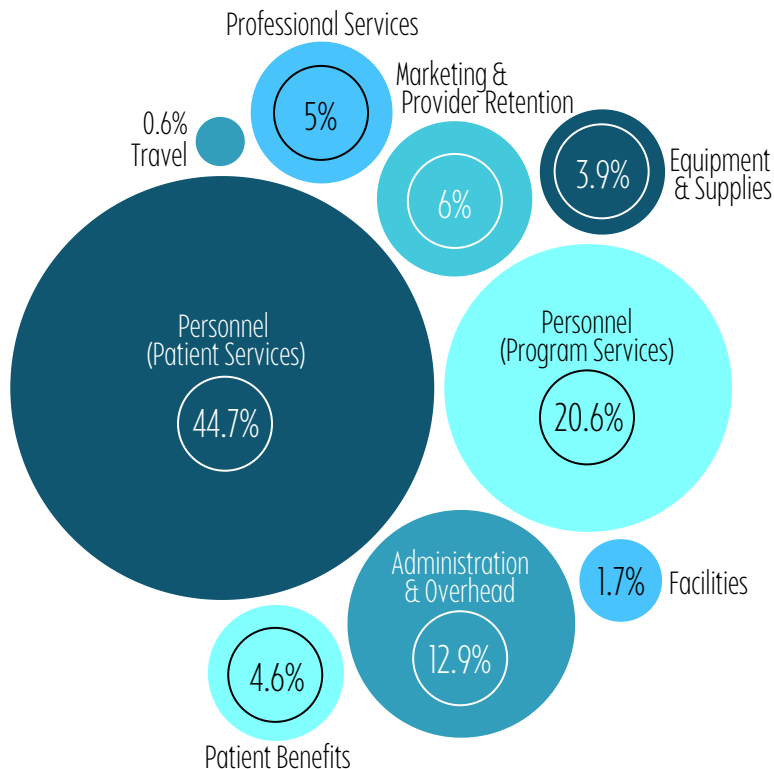
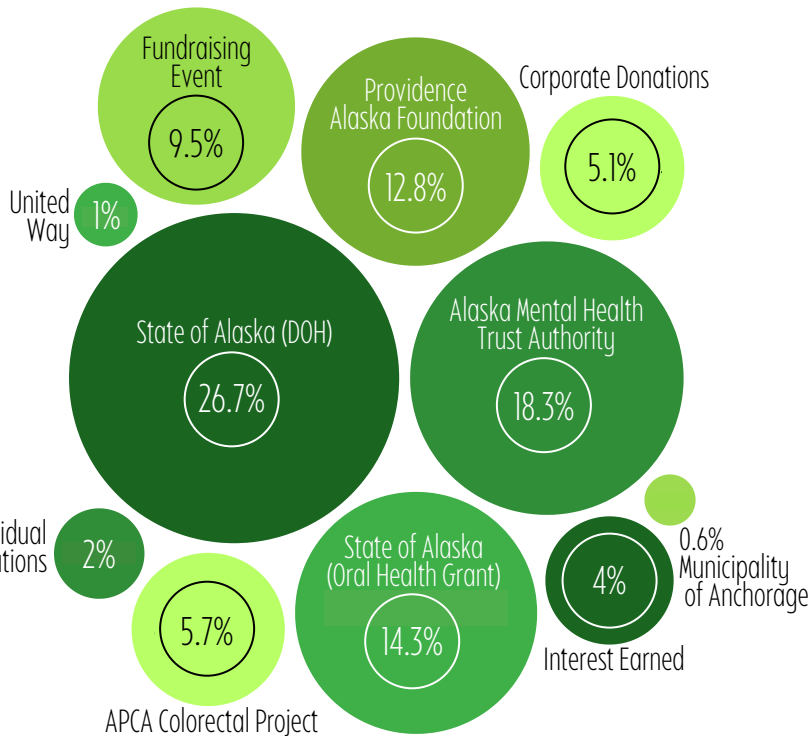
### REVENUE

|                                      |                  |
|--------------------------------------|------------------|
| State of Alaska (DOH)                | \$208,972        |
| Alaska Mental Health Trust Authority | \$143,292        |
| State of Alaska (Oral Health Grant)  | \$112,239        |
| Providence Alaska Foundation         | \$100,000        |
| Fundraising Event                    | \$74,526         |
| APCA Colorectal Project              | \$45,000         |
| Corporate Donations                  | \$40,002         |
| Interest Earned                      | \$31,539         |
| Individual Donations                 | \$15,699         |
| United Way                           | \$7,756          |
| Municipality of Anchorage            | \$5,000          |
| *Rasmuson Foundation                 | *\$0             |
| <b>TOTAL</b>                         | <b>\$784,025</b> |

\*Rasmuson Foundation grant covers three years of operations. The entire grant was counted as revenue in June, 2023, at the time it was committed.

### EXPENSES

|                                   |                  |
|-----------------------------------|------------------|
| Personnel (Patient Services)      | \$375,872        |
| Personnel (Program Services)      | \$173,205        |
| Administration & Overhead         | \$108,455        |
| Marketing & Provider Retention    | \$50,439         |
| Professional Services             | \$42,360         |
| Patient Benefits                  | \$38,675         |
| Equipment & Supplies              | \$32,572         |
| Facilities                        | \$14,427         |
| Travel                            | \$4,683          |
| <b>TOTAL</b>                      | <b>\$840,689</b> |
| Increase (Decrease) in Net Assets | \$56,664         |



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